

5-Year Digital Transformation (DX) Strategy – Overview

Key focus areas and milestones	Our objectives	
[1] Data	1. Standardize an internal process of data collection	
Solidify the foundation to be data-centered	2. Make key indicators (metrics) accessible to all staff members	
	3. Cultivate a shared understanding of data-driven business operations	
[2] Governance	1. Increase the awareness of security and privacy practices	
Cultivate "digital-native" culture	2. Penetrate the internal use of data across all activities	
[3] Reliability	1. Solidify in-house capacity to implement and maintain tech solutions	
Build self-contained, reliable IT capacity	2. Standardize IT-related operational processes and sensitize staff	
[4] Operations and communications	1. Solve business-critical operational burdens through the effective use of IT tools	
Become a role model of "technology and	2. Enhance organization-wide digital communication efficiency	
innovation space"	3. Accelerate digital inclusion among communities	
[5] Scalability	1. Formalize our "recipe" of DX for other organizations and hubs	
Scale in and beyond Malawi	2. Expand the business in a financially sustainable way	
	3. Position well within the global ecosystem	

Our expected deliverables and dependencies:



DX is essential to achieve Emerge Livelihoods' Strategic Plan 2024-2029:

Strategic pillar	Key DX-dependent activities under the organ	izational 5-year strategic plan
Product and Service	Facilitate co-creation and co-design sessions with communities	
Diversification	 Develop program implementation guidelines and standards 	
	• Align cross cutting issues ensuring inclusivity in gender, rural, urban context and climate change	
	Facilitate a market needs assessment to guide new program development and service offering	
Investment and	 Invest in emerging local enterprises through tailor made financing solutions 	
Sustainability	 Establish dedicated innovation spaces and programs for individuals and communities 	
	 Invest in talent development by prioritizing staff capacity development and knowledge management Establishment of partnerships in project implementation, knowledge exchange and innovation 	
Organization	 Automate workflows, outsource non-core functions and leverage volunteers 	
Development	 Develop and implement effective recruitment strategies 	
	 Develop and implement robust performance appraisal system 	
Infrastructure	Explore potential locations for integration with local communities through a community hub.	
Development	Invest in emerging technologies that will lead to better hub connectivity in the community hubs	
	 Adopt cloud-based information technology system for improved hub management 	
	 Transition to an environmentally friendly ecosystem of hubs 	
Branding and	 Development of new brand name 	 Have open days
Visibility	 Conduct social media campaigns 	 Staff training on best practices in documentation
	 Mount billboards in strategic areas 	 Publication and distribution of best practices
	 Join and leverage national and international 	magazines/booklets
	networks	 Develop guiding tools for documentation
	 Advertise through traditional channels 	 Documentation of success stories
	 Intensify use of paid social media adverts 	 Train community leaders in communications and
	Implement Corporate Shared Value initiatives	participatory rural appraisals

^{*} <u>Contact us</u> to learn more about our strategic investments in *digitization, digitalization,* and *digital transformation*.